



Clinical Informatics Fellowship Overview for AMDIS

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Natalie Pageler, MD
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June 14th, 2022



Lucile Packard
Children's Hospital
Stanford

Stanford
Children's Health



UI Health



OBJECTIVES

- Landscape Overview of CI programs
- Understand the structure of a CI program
- Review challenges and successes from early programs

OVERVIEW

- What do you hope to gain from our session?
- Introduction and Potential CI Partners
- Career Opportunities of Grads
- CI Program at UI Health
- Early data of national survey
- CI Program at Stanford

EARLY PROGRAMS

Longhurst C. A., *et al.* J Am Med Inform Assoc 2016;23:829–834. doi:10.1093/jamia/ocv209, Case Report

Table 1: Summary of first four accredited clinical informatics fellowship programs

Program	Founding leadership	ACGME accreditation	Launched (first fellows)	No. of fellows/year	Sponsoring residency program
Stanford University	Christopher A Longhurst (PD)	July 2014	2014	2	Pediatrics
	Natalie M Pageler (APD)				
	Jonathan P Palma (APD)				
OHSU	William R Hersh (PD)	September 2014	2015	2–4	Internal medicine
	Vishnu Mohan (APD)				
	Thomas R Yackel (APD)				
UIC	Bruce P Levy (PD)	September 2014	2015	2	Pathology
Regenstrief Institute	John T Finnell (PD)	October 2014	2015	2	Emergency medicine

ACGME, Accreditation Council on Graduate Medical Education; APD, associate program director; OHSU, Oregon Health & Science University; PD, program director; UIC, University of Illinois at Chicago.

See <https://www.amia.org/programs/academic-forum/clinical-informatics-fellowships> for the current list of all ACGME-accredited clinical informatics fellowship programs and links to individual program websites.

>12-FOLD EXPANSION

of Accredited
CI Fellowship Programs

4	24	40	47	53
(2015)	(2017)	(2019)	(2021)	(2022)

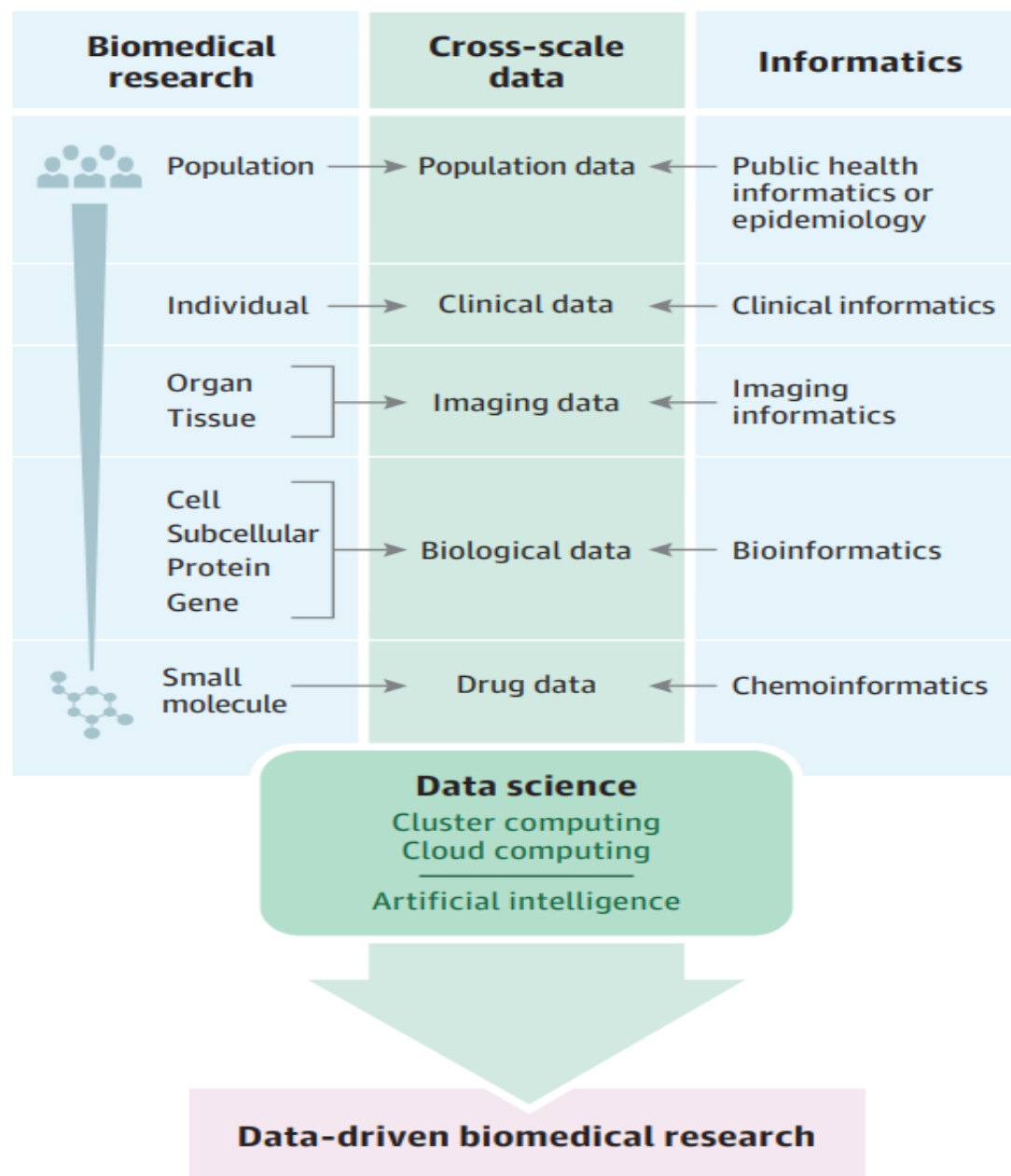
CI FELLOWSHIP PROGRAMS

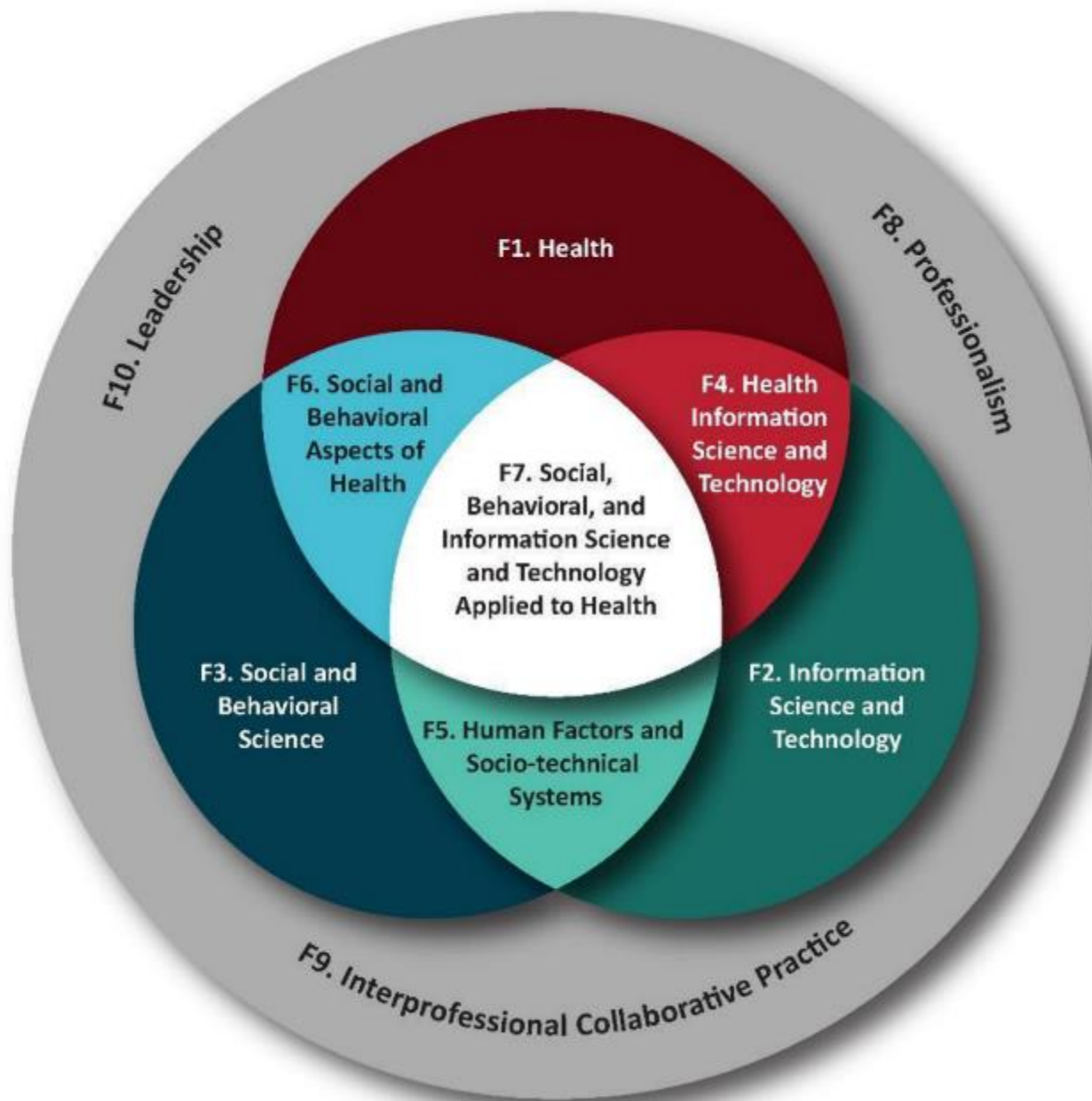


CI FELLOWSHIP PROGRAMS



Figure 1. Biomedical Research and Informatics Approaches in Artificial Intelligence





From: AMIA Board White Paper: AMIA 2017 core competencies for applied health informatics education at the master's degree level. J Am Med Inform Assoc. Published online October 26, 2018. doi:10.1093/jamia/ocy132

INFORMATICS OVERALL AT UIC

MISSION AND VISION

The **University of Illinois System** is among the preeminent public university systems in the nation and strives constantly to sustain and enhance its quality in teaching, research, public service, healthcare, and economic development.

Office of the CHIO Vision:

“Transforming the patient care delivered at UI Health and beyond through disruptive innovations in health informatics operations, research, education and commercialization opportunities”

UI HEALTH CHIO TEAM



Karl Kochendorfer



Shane Borkowsky
Operations



Tushar Patel
Education



Andy Boyd
Innovation & Research



Bill Galanter
Research



Bhrandon Harris



Hernan Sierra



Dave Chestek



Manmeet Singh



John Zulueta



Sagar Harwani



Jai Nebhrajani



Ashish Ansal



Bertha Wheaton



Zelda Canete



Abigail Goblen

CI Fellows



Sean Huang



Jorge Rodriguez



Anwar Jebran



Kunal Patel

11 Clinical Informatics board
certified or eligible **physicians**

WORKING WITH OTHERS IN CHICAGO



MATTER

MISSION:

To help people and organizations transform ideas into solutions that improve the healthcare experience.



MATTER

COMMUNITY NEXUS



STARTUP INCUBATOR



CORPORATE INNOVATION
ACCELERATOR

An aerial night view of a city skyline, likely Chicago, with numerous skyscrapers illuminated. A white rectangular frame is centered over the image, containing the text "DISCOVERY PARTNERS INSTITUTE".

DISCOVERY PARTNERS INSTITUTE

**TOGETHER WE ARE COMMITTED TO
CHANGING THE WORLD.**

Innovation Hub at the 78

November 18, 2020

Pritzker Administration Releases \$142 Million in Capital Funding for Discovery Partners Institute, Illinois Innovation Network Hubs

World-Class Centers to Help Promote Tech Innovation, Job Creation and Economic Growth Across the State



INFORMATICS CAREERS BEYOND ACADEMIA

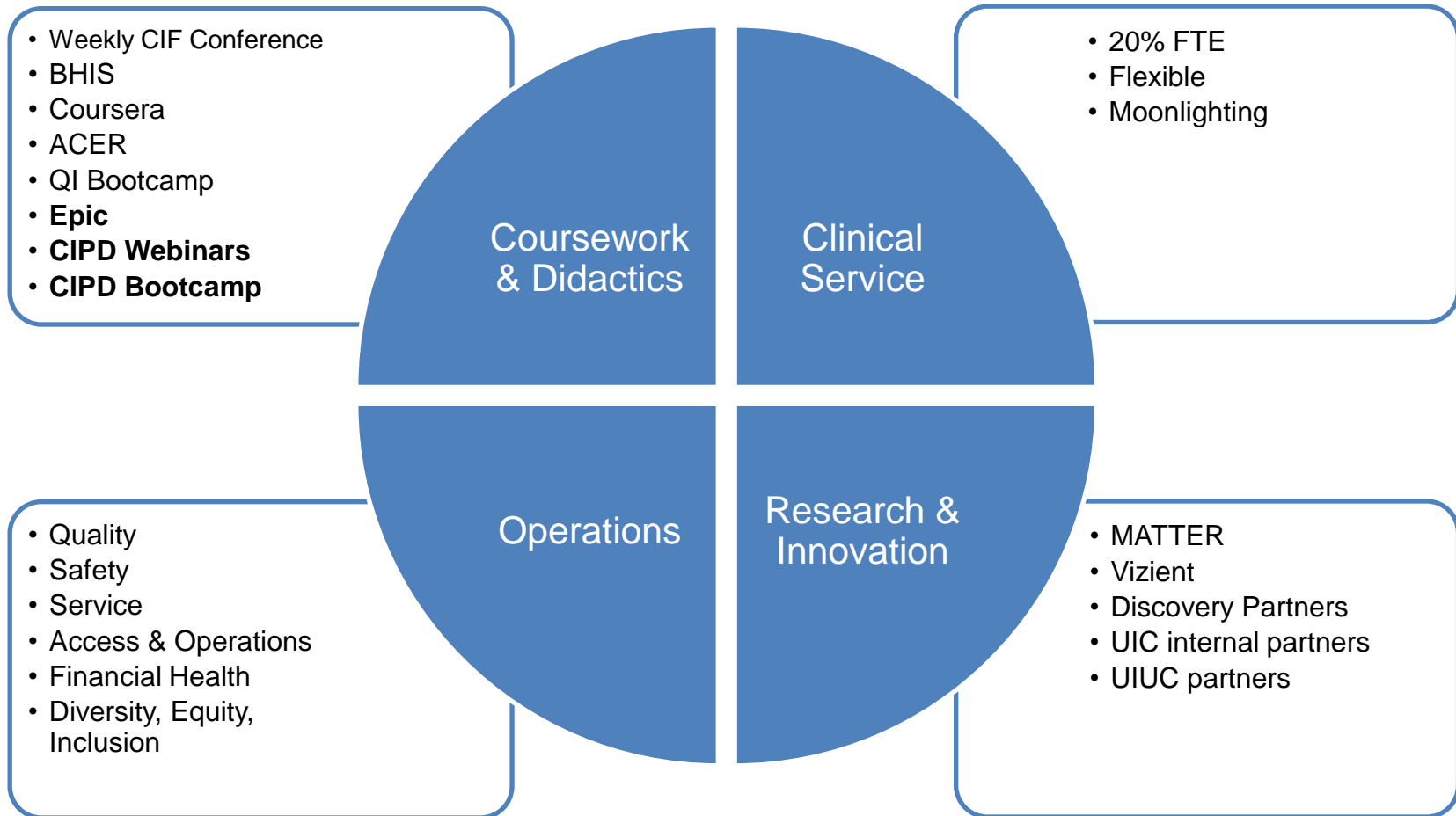
Industry (Baxter, IBM, Google, JP Morgan)

Associations (Vizient, AMA, AAFP, IHA)

Community Hospitals (DuPage Medical Center or Edwards-Elmhurst, etc...)

INFORMATICS FELLOWSHIP AT UIC

CI FELLOWSHIP: CURRICULUM



OPERATIONS

MANAGEMENT PERFORMANCE IMPROVEMENT MEASUREMENT

QUALITY

- Reduce Sepsis Mortality Index
- Reduce Postoperative Blood Clots
- Reduce 30-day Readmission Rate
- Meet ICU Physician Staffing
- Improve Documentation & Coding Performance

SAFETY

- Reduce Adverse Patient Safety Events
- Reduce Adverse Employee Safety Events
- Mitigate Staffing Shortfall Events
- Continue Two Patient Identifier Adherence

SERVICE

- Improve Inpatient HCAHPS
- Improve Outpatient CAHPS
- Improve Clinician Engagement
- Improvement Employee Engagement

ACCESS & OPERATIONS

- Improve Patient Access
- Reduce Hospital Length of Stay (LOS)
- Improve ED Throughput

FINANCIAL HEALTH

- Improve Net Revenue
- Reduce Operating Cost
- Increase Strategic Market Share
- Improve Value-Based Care Performance

DIVERSITY, EQUITY, & INCLUSION

- Grow Diversity Throughout Organization
- Improve Inclusion Throughout Organization
- Increase Equity in Procurement Efforts

- Install and iteratively **improve on Epic's Sepsis Machine Learning Algorithm**
- Work with VTE committee to add Caprini Scoring BPA and order sets for VTE
- COVID+ Outreach Project, specific outreach to patients to s/p COVID discharge. Has **reduced readmission rate over 50%**.
- **Appropriate use criteria in radiology tests** (collaboration with DMG)
- Sepsis Quality Measures Review
- Implement SOFA score report within Cerner to prioritize ventilator allocation
- Implement the MEWS, PEWS, and SOFA patient acuity and deterioration scoring systems
- **Work with Risk Management on RCA's regarding specimen labeling and bar-coding**
- **Clinical Decision Support and Best Practice Advisories**
- Built No-show predictor for the Psychiatry clinic and sent to clinicians before their session
- Signal operationalizing use of the data to improve provide wellbeing
- **Implement Power Users at UI Health with IS Education**
- **Physician Builder Pilot**
- **Telemedicine and home monitoring for vulnerable populations**
- Acquisition and deployment of FDA approved AI camera to detect diabetic retinopathy
- **COVID vaccination and data collection efforts**
- **Procured over \$1.1M in 2020 in additional funds by engaging borderline performing clinicians to add to the already over \$37M of funds earned for the Meaningful Use and Promoting Interoperability programs**
- **Lead the BCBS Data Team for Health Equity Pilot Program**

AI IN NEUROSCIENCES (2019)



Karl Kochendorfer, MD



John Zulueta, MD

BLOCKCHAIN IN HEALTHCARE (2018)



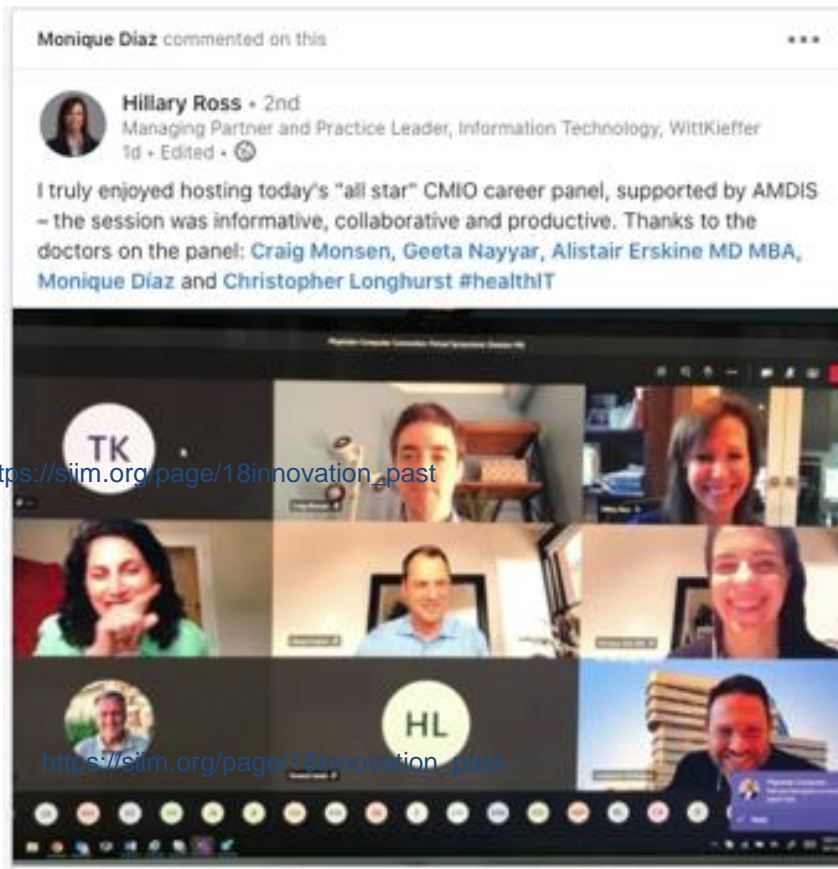
<https://matter.health/posts/the-future-of-blockchain-in-healthcare/>



Monique Diaz, MD



LEADERSHIP & INNOVATION



Monique Diaz, MD
CMIO Career Panel
AMDIS sponsored

FOR IMMEDIATE RELEASE
September 21, 2021

Contact: HHS Press Office
202-690-6343
media@hhs.gov

HHS Announces Synthetic Health Data Challenge Winners

The U.S. Department of Health and Human Services' (HHS) Office of the National Coordinator for Health Information Technology (ONC) today announced \$100,000 in total awards to six winners of the Synthetic Health Data Challenge (Challenge). Synthetic health data (i.e., data that is artificially created to mimic real-world data), is important to researchers, health IT developers, and informaticians, among others, who need data to test new ideas until access to secure and actual clinical data is available.

Third Place (three winners; the award for third place is \$10,000 each)

- Category II: Novel Uses of Synthea™ Generated Synthetic Data
- UI Health: Arash Jalali (team leader) and Sean Huang



Sean Huang,
MD (2nd year)



2018 SIIM Innovation Challenge People's Choice Award Winner

University of Illinois Hospital
*Diagnosis Protocol - Using Blockchain to Accelerate
Artificial Intelligence in Medical Imaging*
Roger Boodoo, MD

https://siim.org/page/18innovation_past



INTERNATIONAL COLLABORATIONS



- University Mohammed First partnership
- in Morocco
- CI Fellow Led
- 120 students, 15 UIC faculty participated
- Faculty-Student exchange; MOU signed
- Consulting on improving their EHR rollout



Anwar Jebran



Karl Kochendorfer



Andy Boyd

Andy Boyd
Innovation & Research

OTHER CONNECTIONS

Partnerships

Fellows
Informatics Jam
Vizient
CMIO Quarterly



CURRENT CI FELLOWS



Sean Huang, MD
Internal Medicine,
Geriatrics

Vanderbilt University
Geriatrician



Jorge Rodriguez, MD
Neurology

UTMB-Galveston
Assoc CMIO



Anwar Jebran, MD
Internal Medicine



Kunal Patel, MD
Emergency Medicine

CI FELLOWSHIP ALUMNI (RETAINED FELLOWS)

2014



Tushar Patel
Asst Professor
Program Director
UI Health
(non-ACGME)

2017



Manu Singh
Asst Professor
Pathology
UI Health
(non-ACGME)



Irushi Dissanayake
Pathology Dept Head
Informatics Researcher
VCOM of Louisiana
(non-ACGME)



John Manning
Director of Clinical
Informatics
Carolinas Medical Center

2018



Roger Boodoo
Radiology Solutions Owner
Defense Health Agency



Dave Chestek
Director of EM Informatics
Co-CMIO
UI Health



Bhrandon Harris
Director of Primary Care
Informatics
UI Health



Zach Sonnier
CMIO
US Air Force

2019



Al Alsadi
Director of Clinical Informatics
UW Madison



Monique Diaz
CMIO, Dignity Health

2020



Kamel Azhar
Family Physician & Informaticist
Inland Behavioral Health (FQHC)



John Zulueta
Assistant Professor of Clinical
Psychiatry
UI Health

2021



Sagar Harwani
Assistant Professor of Clinical Medicine
Associate Chief Medical Officer
Physician Advisor



Jai Nebrajani
Assistant Professor of Family Medicine
Physician Advisor

PRELIMINARY RESULTS FROM
NATIONAL
CI PROGRAM FUNDING &
RESOURCES SURVEY

CI FELLOWSHIP RESOURCES & FUNDING

- 45 question survey to all ACGME accredited CI programs (as of 5/2022)
- Focusing on administrative structure, funding support, and expenses.
- Led by myself, John Finnell, Joseph Kannry, Karl Kochendorfer, Chris Lehmann, Bruce Levy, Vishnu Mohan, and Natalie Pageler.
- 17 respondents so far but aiming for many more.

CI FELLOWSHIP SURVEY(N=17)

Administrative setup:

- Administratively housed in:
 - IM (7), Peds (5), FM (3), Path (2)
- Most programs (12) take 2 fellows/year; [1-5]
 - Salaries generally in the range of \$65-70K/year
- Avg PD FTE = 25%; Avg PC FTE = 30%
 - Professors (9), Asst Prof (4), Assoc Prof (2), Other (2)
- Most programs (11) have an APD [10-25% FTE]
- Most programs (11) have clinical practice requirement

CI FELLOWSHIP SURVEY(N=17)

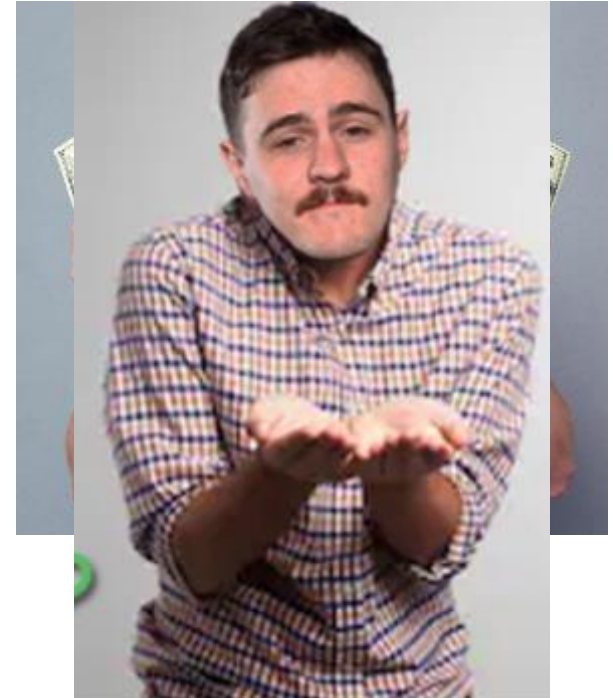
Annual Expenses (non-salary)

Annual Expenses	N	Average (\$)	Range (\$)
Educational programs (MS, Online cert)	11	\$32,000	\$400 - \$112,000
Travel (conferences, registration, etc)	15	\$7,673	\$1800 - \$40,000
EHR training	11	\$3,200	\$1,000 - \$5,000
Computers/Workstations	13	\$3,800	\$600 - \$9,500
Recruitment – Team building	12	\$2,000	\$600 - \$4,400
Books, Journals, educational material	8	\$1,370	\$100 - \$3,000
Recruitment – Graduation	12	\$1,000	\$200 - \$5,000
Moving/Relocation	4	NA	\$1,000 - \$17,400
External Speakers	3	NA	\$2000 - \$12,000

CI FELLOWSHIP SURVEY(N=17)

Funding Sources

- Hospital Administration
- Clinical Department
- Hospital IT
- Others
 - Research Department
 - Informatics department/CHIO Office
 - School of Medicine
 - Philanthropic donations



THANK YOU

Questions?

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