

2016 STATE OF HIT AMDIS

Colin Buckley June 22, 2016



WHAT WE ARE TRYING TO DO

Goal = Amplify the voice of the provider and facilitate turning provider feedback into provider success.





SPEAKING WITH YOU EVERY DAY

You make this possible





A RACE FOR SURVIVAL



- High cost
- Small budgets
- Regulation
- Competition



A RACE FOR SURVIVAL

Our organization is doing a number of pilots to fundamentally change the way we manage a population. We are spending tens of millions, maybe hundreds of millions, of dollars on figuring out how we can make everything work and how we can make an impact. Our challenge is doing this in the feefor-service world and knowing we are putting ourselves in a position of risk. We may not get paid for some of the things we do today, even though those things may help. We feel that if we don't succeed, we won't be in business. Failure just isn't really even an option for us. If we fail, our organization as we know it today will dissolve. Somebody else will buy us and just make things happen.

-CIO





HEALTH INFORMATION TECHNOLOGY

Two Races or Stages at the Same Time



The Fee-for-service Race

- Foundational HIT
 - Integration
 - Acute Care EMR and Revenue Cycle
 - Ambulatory EMR and Revenue Cycle

Value-based Care Race

- Transformational HIT
 - Business Intelligence
 - HIE
 - Population Health Mgmt
 - Patient Engagement
 - Telemedicine



HIT PURCHASING PLANS

EMR Vendor Influences Provider Focus

	Foundational IT Strength of integrated portfolio				Provider Purchasing Focus Where are providers putting			
_	Acute		Ambulatory		tneir	heir energy?		
Go-Forward EMRs	EMR	Revenue Cycle	EMR	Revenue Cycle	Foundational IT	Transformational IT		
Epic (n=57)					•			
Cerner Millennium (n=55)								
Allscripts SCM (n=29)								
MEDITECH 6.X (n=28)								
McKesson Paragon (n=22)			_			•		
Evident (CPSI) (n=12)			_	_		•		
MEDHOST (n=11)			_	_				
Legacy EMRs								
Cerner Soarian (n=41)								
McKesson Horizon (n=28)								
MEDITECH C/S (n=35)								
MEDITECH MAGIC (n=20)								

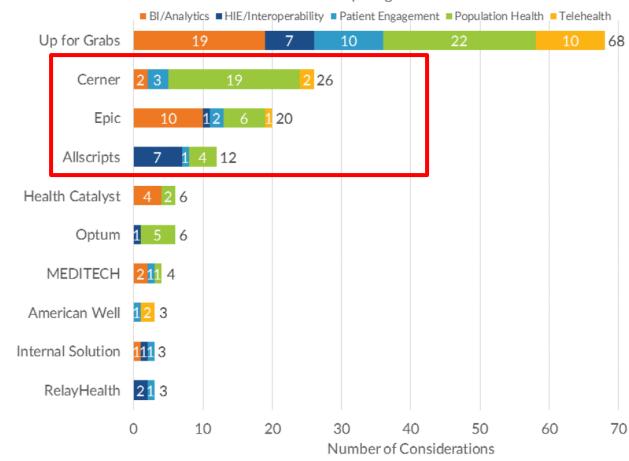


TRANSFORMATIONAL VENDOR SELECTION

- Still wide open
- Providers
 gravitating to EMR
 vendor for
 transformational
 HIT solutions

Transformational HIT Decisions

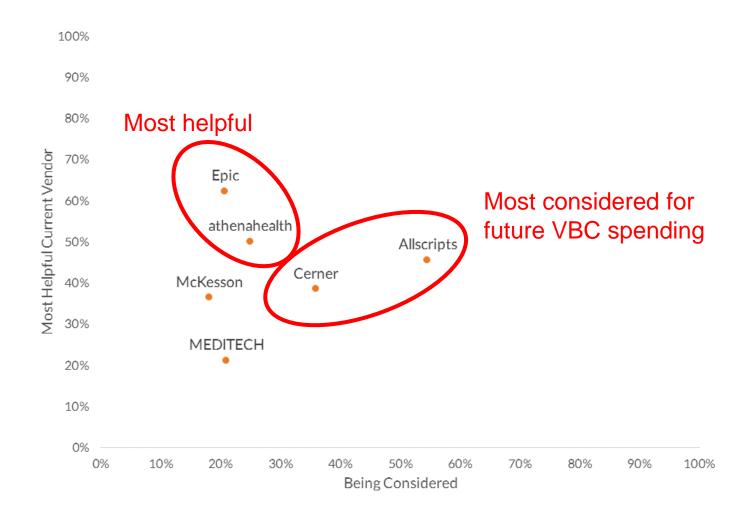
Which vendors were front-runners and how much is up for grabs?





VBC HELPFULNESS & CONSIDERATION

Perception of Core EMR Vendor's Role





NOTABLE OBSERVATIONS

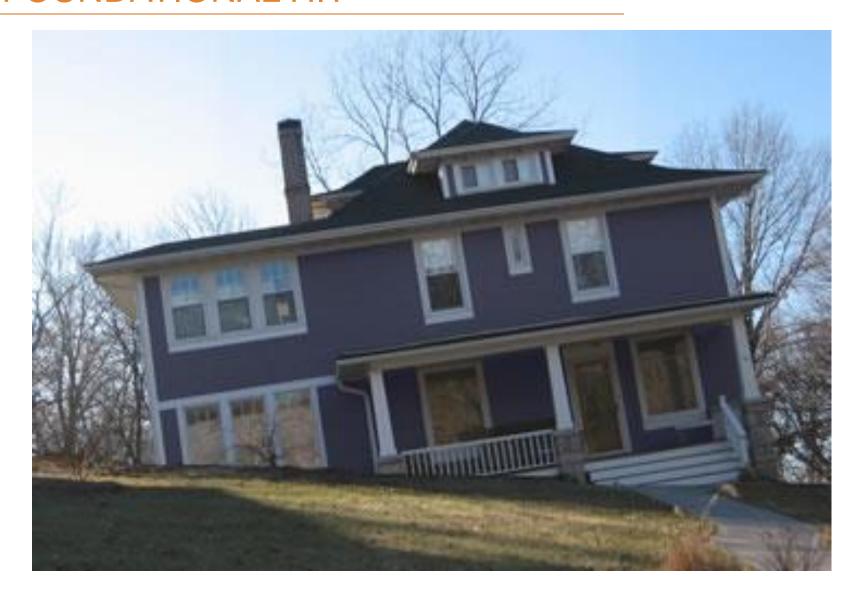
- Gravitation to EMR Vendors
- Transformational HIT is not always
 - Patient engagement
 - Patient outreach
 - CRM
- Swimming up stream
 - athenahealth
 - Meditech
 - Medicity
 - Lightbeam





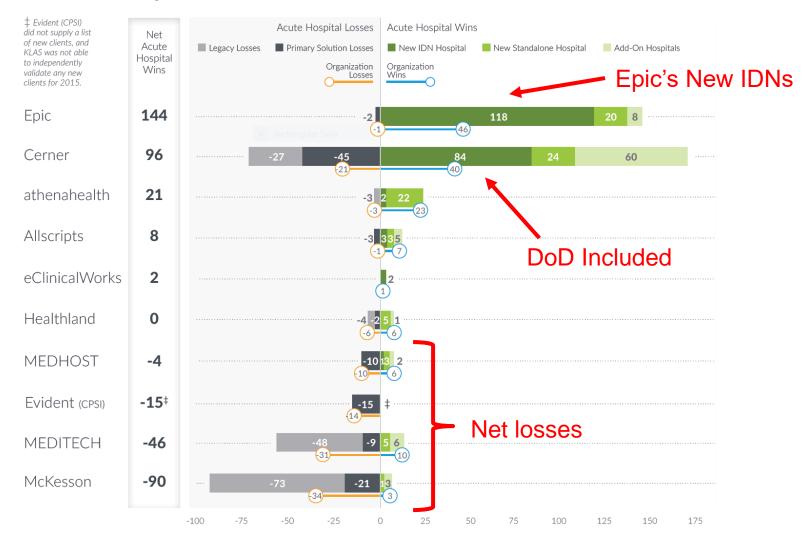


FOUNDATIONAL HIT





2015 acute hospital EMR wins and losses





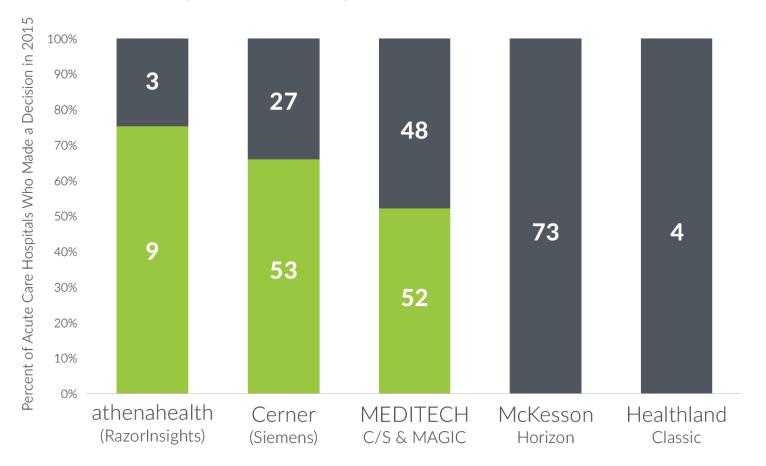
Holding Onto Customers?

LEGACY CUSTOMER RETENTION

Where did the legacy customers go?

Selected a Different Vendor

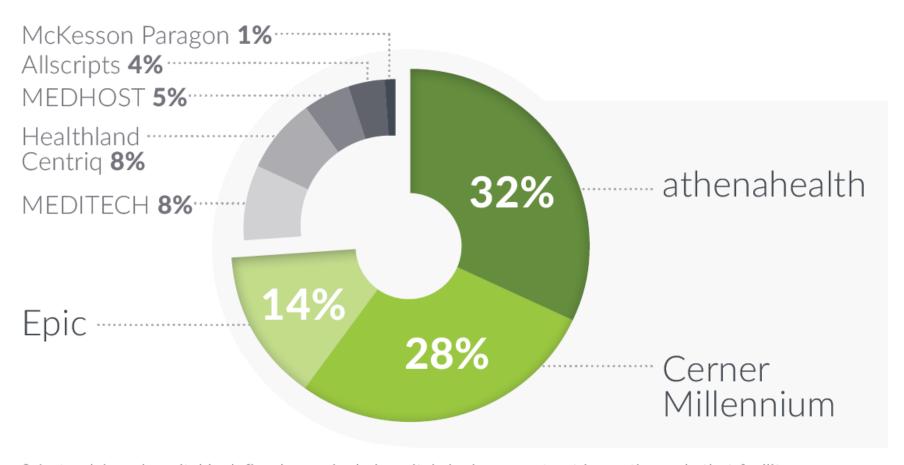
Migrated to Go-Forward Solution





2015 Standalone Acute Community Hospital Decisions

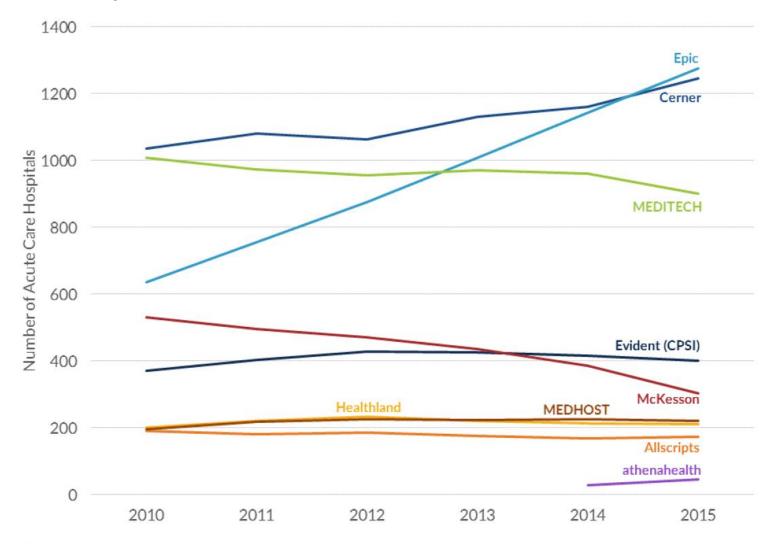
(n=65 standalone acute care hospital wins, 1-200 beds)



§ A standalone hospital is defined as a single hospital signing a contract impacting only that facility.



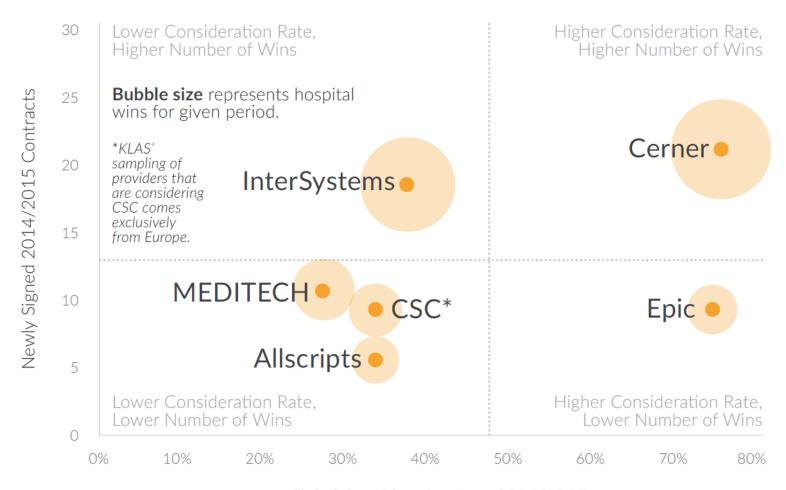
Acute Hospital Market Share Over Time





ACUTE CARE EMR - INTERNATIONAL

2015 Consideration vs. Contracts



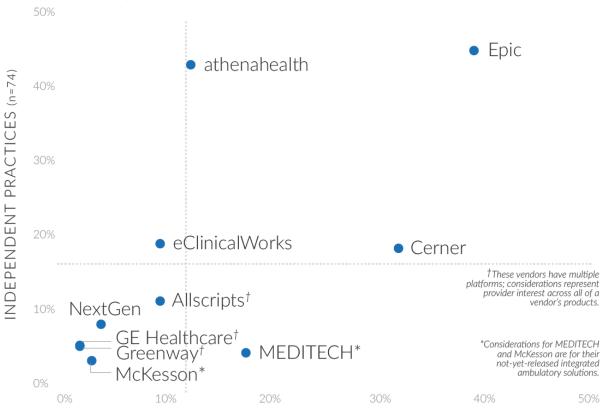
Global Consideration Rate 2014/2015 (Percent of respondents considering vendor - non-U.S.)



Independent practices now give top consideration to Epic

MOST CONSIDERED VENDORS, OWNED VS. INDEPENDENT

If you are planning to replace your current EMR, which vendors will you consider?



PRACTICES OWNED BY HEALTH SYSTEMS (n=114)



MEDITECH Early Reactions

This system is fully integrated with the inpatient tool, and that is a game changer. We can customize the system to no end, but with so many regulations, we have needed more standardization of the dictionaries and options, and we have needed functionality that can't be taken away. MEDITECH adheres to best practices and standard dictionaries more than any other vendor I have worked with. We can add to the system, but we can't take things away. That helps things pass between the inpatient and the outpatient systems. The two products use the same dictionaries, and that greatly enhances interoperability.



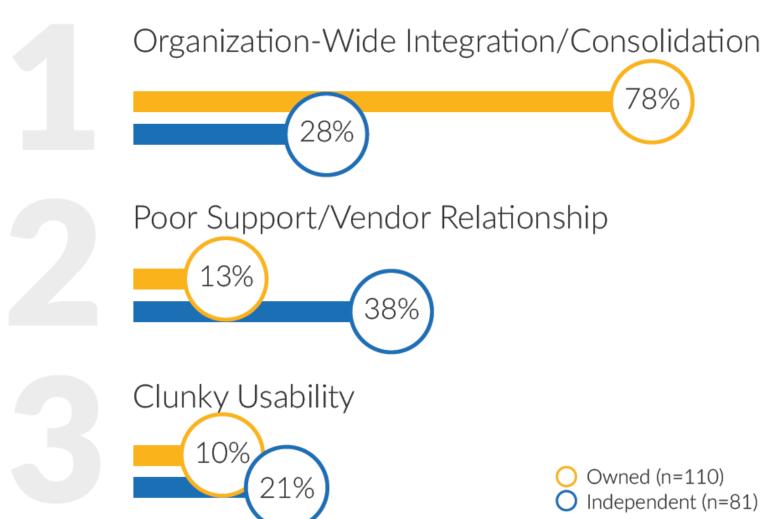
MEDITECH Early Reactions

This systems a game but standard needed adhered than any system pass be two pi

MEDITECH's Web Ambulatory EHR product is going to be solid. MEDITECH has a lot of technical resources working with it. One of our sites went live with...and the staff there had MEDITECH programming resources on-site almost every week to make things right. It was a pilot. They knew what they were getting into. Things weren't perfect. Some things didn't work as expected. But they still have MEDITECH resources on-site, as well as access to folks in Boston, almost every week. That is the good news. The bad news is that the issues still aren't fixed.

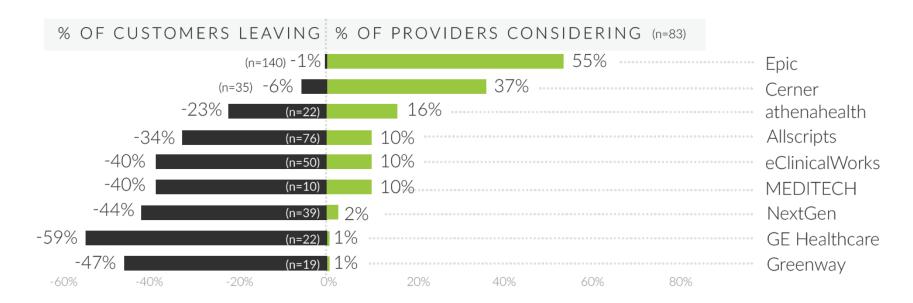


Top reasons for replacement:





Energy in large-provider market (over 75 physicians)



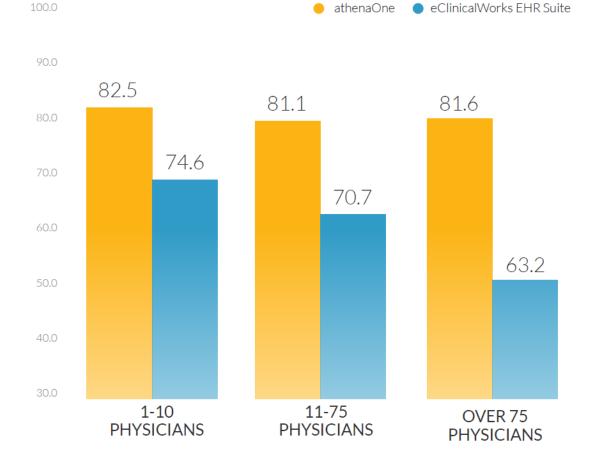
Small practices are making fewer changes (15%)



athenahealth: Compelling non-Enterprise Alternative

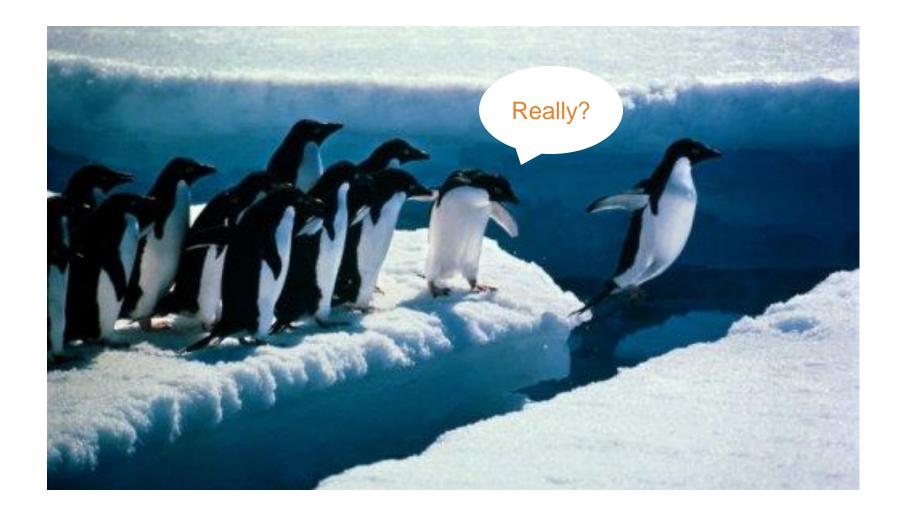
OVERALL PERFORMANCE COMPARISON

Core Solutions (EMR, PM, Patient Portal) Comparison Performance by Size





TRANSFORMATIONAL IT



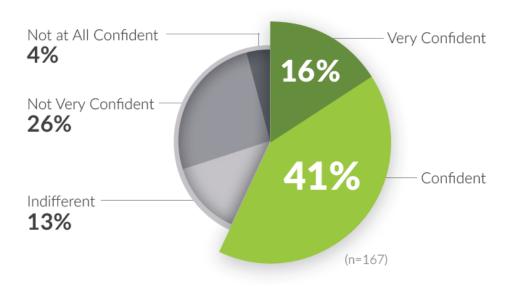


PERCEPTION OF VALUE-BASED CARE

Technology is Key to Confidence

CONFIDENCE IS GROWING

How confident is your organization in its current ability to manage a population's health?



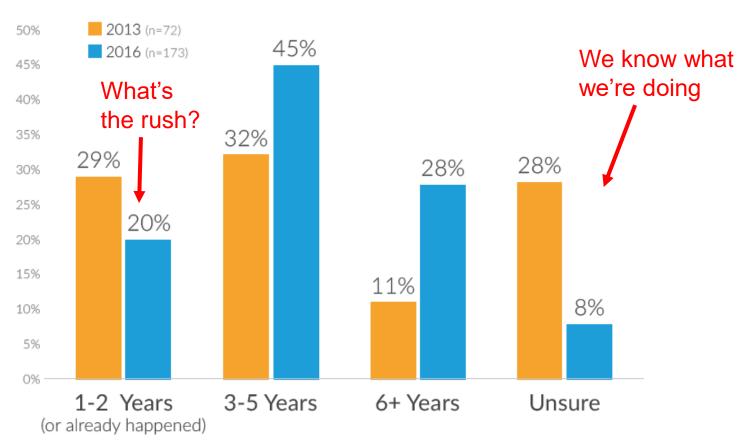




RISK TAKING SLOWS DOWN

RIDING THE VBC WAVES

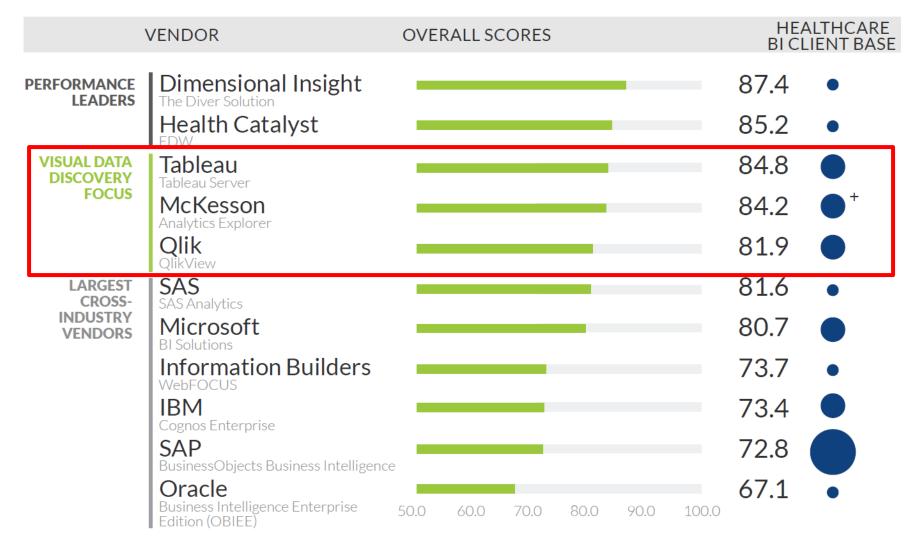
When do you think managing your patient population's health will surpass fee-for-service as your organization's standard mode of operation?





ENTERPRISE HEALTHCARE BI

Diverse Solutions





ENTERPRISE HEALTHCARE BI

Vendor Proactive Guidance vs. Outcomes/Insights Achieved





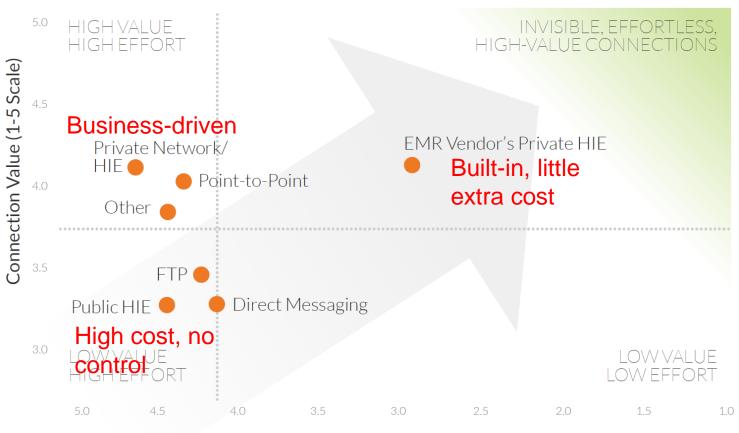
Average of Denth of Insight and Contribution to Retter Outcomes

THE INTEROPERABILITY PROBLEM





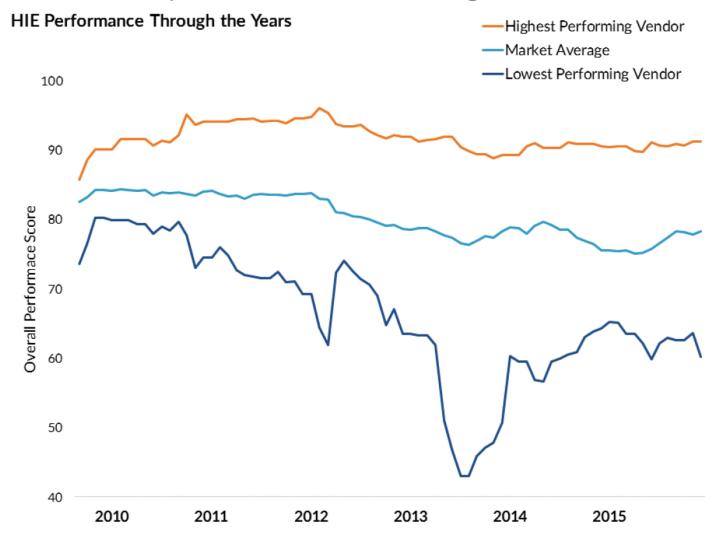
VALUE VS. SETUP COMPLEXITY





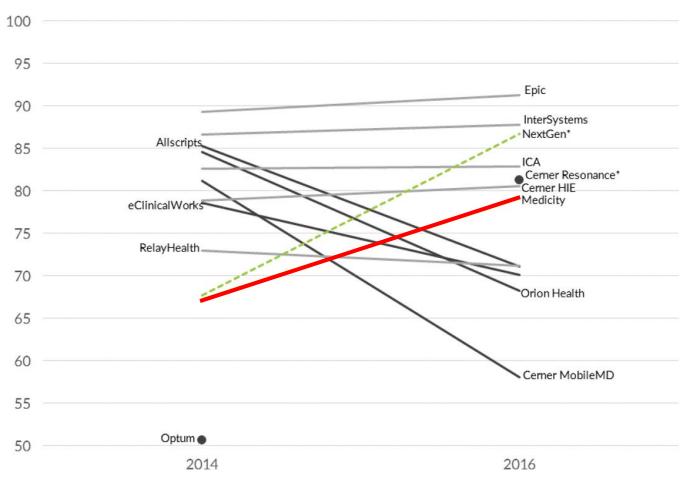


More realistic expectations in maturing market





Medicity engineers a turnaround

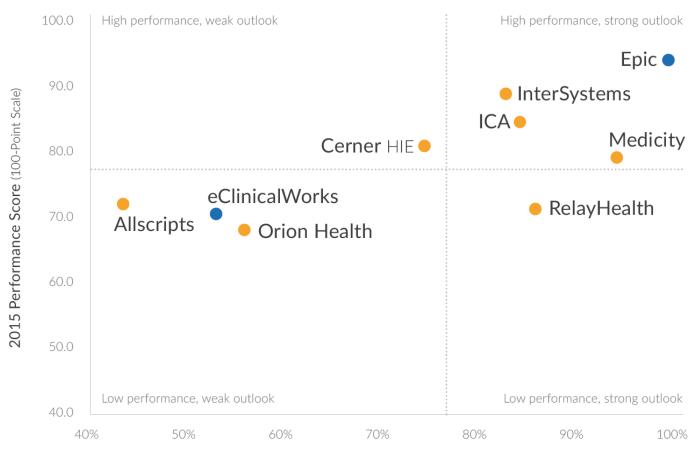


*Does not meet minimum KLAS Konfidence level Note: Insufficient 2014 data for Cerner Resonance and insufficient 2016 data for Optum



Performance Now and in the Future

● EMR Independent ■ EMR Dependent



Will your vendor be able to meet your interoperability needs in the next few years?

Percent that answered Yes.



POPULATION HEALTH MANAGEMENT

Still Emerging

- Over 100 vendors
- Special talents
 - EMR Integration
 - Data Aggregation
 - Risk Analytics
 - Care Management
 - Quality Programs

		Overall Score	Respondent Customer Type Clinic IDN Hospital Inealth Plan	Complexity			Data Aggregation	Risk Stratification		Care Management		Patient Engagement
	FULLY RATED			Median # Risk-Based Programs/ Contracts	Median Patient Lives	Data Sources EMR Both Claims	Creating a comprehensive, meaningful, consolidated patient record	Helping clinicians quantify and act on clinical risk	Helping administrators quantify and predict financial risk	Facilitating cooperation between providers across the continuum of care	Improving the efficiency and effectiveness of care coordinators	Engaging and motivating patients in their own care
15+ unique respondents	Enli ‡	86.9		3.0	111		•		01	•		
	Epic ‡	86.6		2.75	***		•			•		•
	IBM (Phytel) ‡	86.4		4.0	111		•		•	•		•
	Optum ‡	76.2		3.0	111							0
	Wellcentive ‡	75.8		2.0	11:				0			0
	Advisory Board	70.2		3.0	111						•	•†
	PRELIMINARY DATA		ON 50% 1001			0% 50% 100	0%					
11-14 unique respondents	Allscripts	72.2*		2.5	111				01		■ †	0
	athenahealth ‡	79.8*		5.0	111					• †	†	0
	Cerner ‡	85.0*		1.0	111		•	•		•	•	et
	eClinicalWorks ‡	77.5*		4.0	111			•1	†	●†	■ †	†
	i2i Systems ‡	86.9*		6.0	111				0	†		•1
	IBM (Explorys) ‡	81.0*		4.5	222			†	■ †		■ †	01
	Medecision	71.2*		3.0	111		•†	● †	● †	•1		0
	Valence Health	78.2*		2.0	111		•	01	•	•	•	01
	Verisk Health	73.2*		5.0	223		•†	↑		● †	↑	0
6-10 unique respondents	Caradigm ‡	81.0*		3.0	111			•1	0			0
	Conifer Health	66.5*		2.5	111		•†	•1		01		@†
	Evolent Health ‡	73.6*		3.0	111		0	O t	■ †	O 1	■ †	0
	Forward Health Group ‡	90.1*		1.0	111		• 1	t	0	0	†	et
	Healthagen	79.9*		3.0	111			O 1	t	□ †	0 1	•
	Lumeris ‡	78.4*		1.0	111				0		• t	0
	McKesson (MedVentive) ‡	62.6*		2.0	111		0 1		■ †	01	O 1	0
	Premier	78.5*		1.0	111		†	0	■ †	0	0	0
	Rise Health ‡	85.0*	ON 50% 1007	2.5	222	0% 50% 300	n t	• †	● †	• t	• t	0

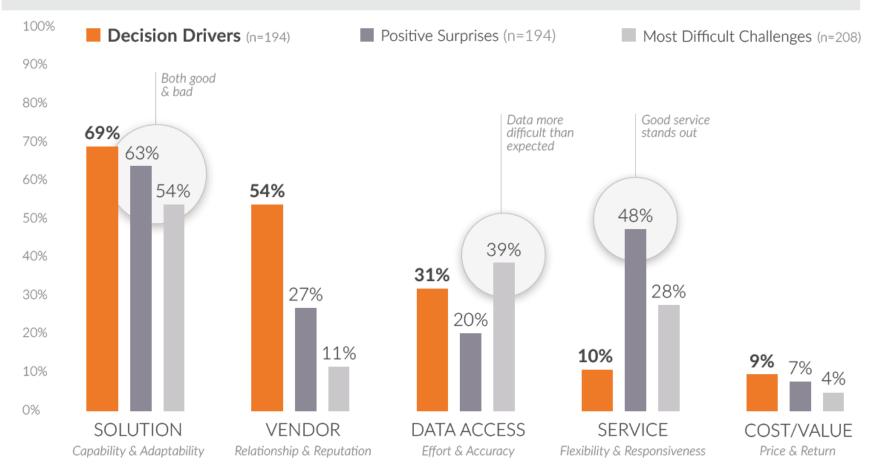
No one-stop-shop



POPULATION HEALTH MANAGEMENT

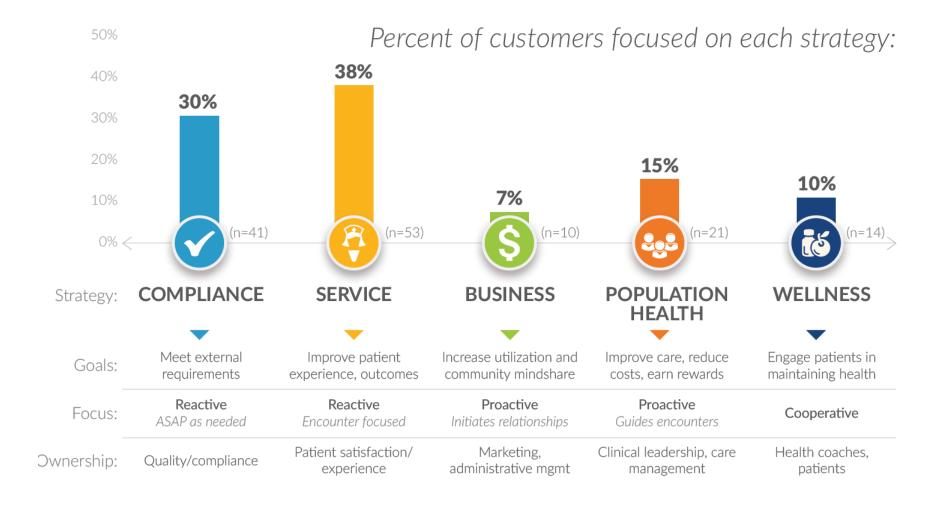
Service = Satisfaction

SELECTION CRITERIA VERSUS REALITY



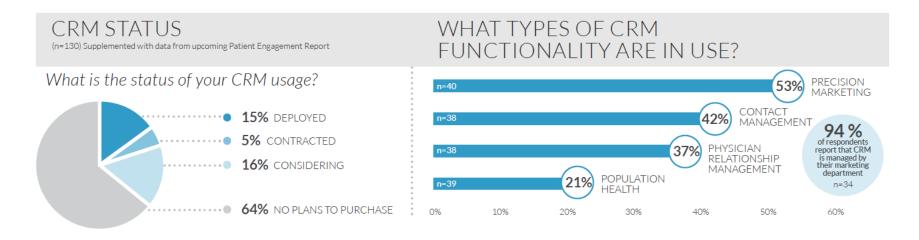


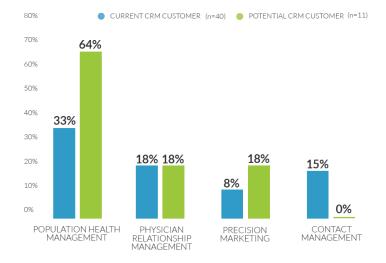
Most strategies are not transformational





Today, fee-for-service marketing drives CRM





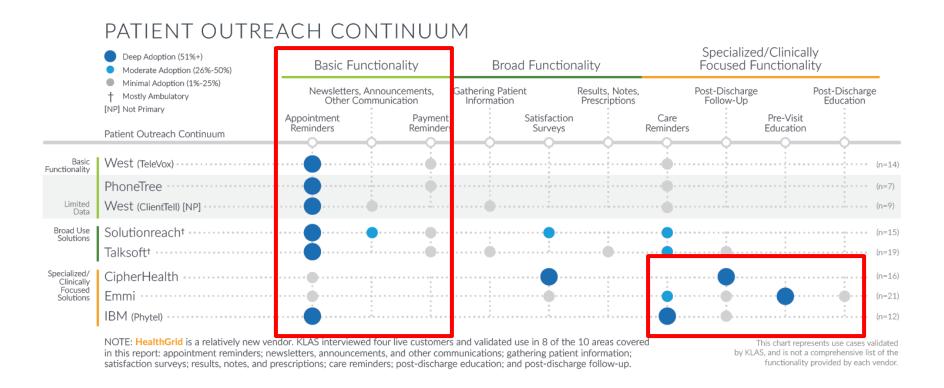
Marketing (and some population health)

- Evariant
- Influence Health

Growing interest in Epic call management

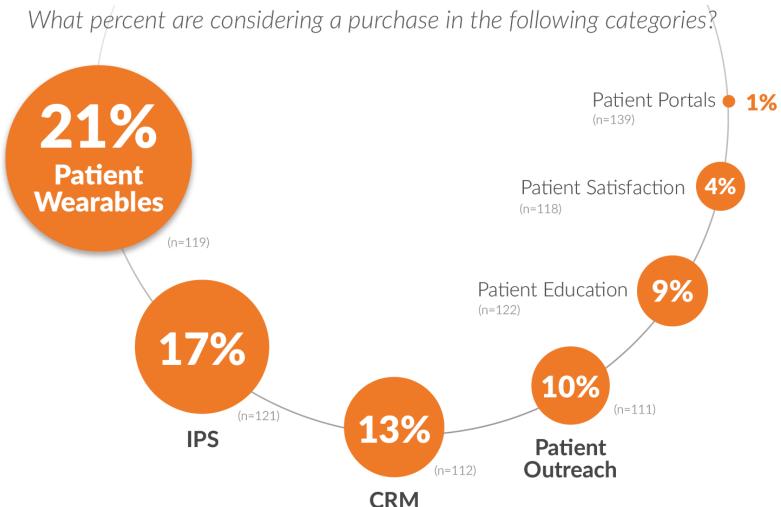


Patient Outreach Solutions





The Future of Patient Engagement



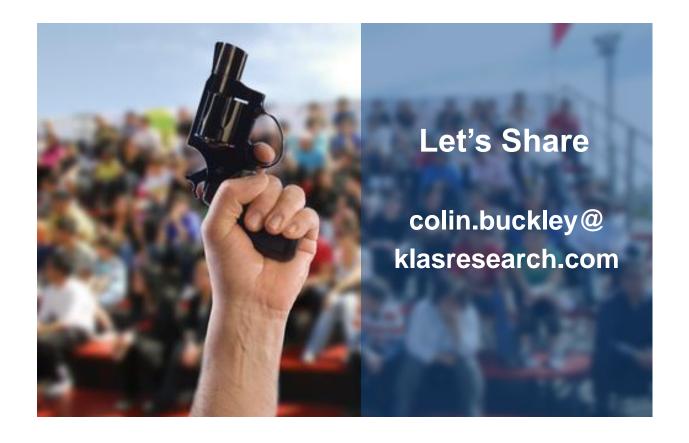


TELEMEDICINE AND OTHER UPCOMING

- EVISIT Solutions
- Interoperability
- Population Health Management Performance
- Patient Engagement



THE RACES ARE ON









QUESTIONS?

